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RESEARCH PAPER

Examining the Impact of Enhanced Leadership Practices on Educational Excellence in Secondary Schools: A Case Study of Ghotki District, Sindh

¹Zubair Ahmed Chachar* ²Najeeb Ullah ³Abdul Jalil

- 1. Assistant Professor, Dept. of Curriculum & Instructions, Faculty of Education, University of Sindh, Jamshoro, Sindh, Pakistan
- 2. Ph.D. Scholar, Department of Education, University of Sindh, Jamshoro, Sindh, Pakistan
- 3. Ph.D. Scholar, Department of Public Administration, University of Sindh, Jamshoro, Sindh, Pakistan

*Corresponding Author: zubair.chachar@usindh.edu.pk

ABSTRACT

This study examines the impact of enhanced leadership practices on educational excellence in secondary schools in Ghotki District, Sindh, Pakistan. It involves 180 secondary school teachers, 25 head teachers, and 260 students. The aim is to understand the influence of effective leadership practices on academic achievement, and overall school performance. Qualitative and quantitative research methods, including interviews, surveys, and observations, are employed to explore connections between leadership practices and educational outcomes. Factors and strategies employed by effective school leaders that contribute to educational excellence are identified through analysis of perspectives from teachers, head teachers, and students. The study found that enhanced leadership practices have a significant positive effect ($\beta = 0.797$, p < .001) on excellence in educational performance. The implications of these findings for educational stakeholders and policymakers contribute to the existing knowledge on leadership's role in achieving educational excellence. This research provides valuable guidance for improving leadership practices and informs educational policy and professional development initiatives in Ghotki District, Sindh, with the ultimate goal of enhancing education quality and creating an optimal learning environment in secondary schools.

KEYWORDS

Enhanced Leadership Practices, Educational Excellence, Secondary Schools, Ghotki District.

Introduction

Effective leadership practices have been widely acknowledged as crucial for achieving educational excellence in secondary schools (Marzano, Waters, & McNulty, 2001). This case study aims to explore the influence of enhanced leadership practices on educational excellence in secondary schools, focusing specifically on the diverse educational landscape of the Ghotki District in Sindh. The Ghotki District faces unique challenges, including limited resources and socioeconomic disparities, which present opportunities for innovative leadership practices to have a significant impact on educational outcomes. This study seeks to investigate the relationship between enhanced leadership practices and educational excellence in the context of this district, with the goal of informing educational policies and practices at local and national levels (Khan, 2020).

The primary objective of this case study is to examine how enhanced leadership practices contribute to the improvement of educational excellence in secondary schools in the District Ghotki. Through a detailed examination of the strategies, approaches, and initiatives implemented by school leaders, this study aims to identify effective practices that enhance student achievement, foster teacher development, and improve overall school performance (Anderson & Johnson, 2019). The findings of this research endeavor aim to enrich our understanding of the critical role of leadership in educational excellence and

provide practical recommendations for school administrators, policymakers, and educators dedicated to enhancing educational outcomes (Smith & Brown, 2021).

To achieve the research objectives, a mixed-methods approach will be employed, utilizing both qualitative and quantitative data collection methods. This comprehensive approach will ensure a thorough exploration of the complex dynamics between leadership practices and educational excellence, shedding light on the challenges and opportunities faced by secondary schools in the Ghotki District (Marks & Printy, 2022). The significance of this study lies in its potential to contribute to the existing knowledge on educational leadership and its impact on student achievement. By focusing on the specific context of the Ghotki District, Sindh, the findings of this case study can be effectively contextualized and applied to similar educational settings. Furthermore, the insights derived from this research may have broader implications for educational policies and practices in other regions, offering valuable lessons for enhancing educational excellence on a systemic level (Shafiq & Ahmad, 2022).

In this case study examines the influence of enhanced leadership practices on educational excellence in secondary schools, with a specific emphasis on the unique context of the Ghotki District, Sindh. By analyzing the strategies and initiatives employed by school leaders, this research aims to provide actionable recommendations for enhancing educational outcomes and contributing to the overall advancement of secondary education in the district and beyond (Khan, 2023; Singh & Mishra, 2023). Recognizing the vital role of effective leadership practices, educational stakeholders and policymakers can collaborate to cultivate an optimal learning environment that nurtures student growth, supports teacher professional development, and facilitates educational excellence.

Literature Review

Leadership plays a crucial role in shaping the quality of education in secondary schools. Effective leadership practices have been associated with improved student outcomes, teacher motivation, and overall school performance (Najeeb Ullah et al. 2021). This literature review aims to explore the impact of enhanced leadership practices on educational excellence in secondary schools, with a specific focus on the case study of Ghotki District, Sindh.

Leadership and Educational Excellence

Transformational Leadership: Transformational leadership has been widely recognized as an effective leadership style in the educational context. It emphasizes inspiring and motivating others to achieve their full potential. Studies have shown that principals who exhibit transformational leadership practices create a positive school climate, foster teacher collaboration, and promote student success (Leithwood, 2008).

Distributed Leadership

Distributed leadership emphasizes the sharing of leadership responsibilities among various stakeholders, including principals, teachers, and students. Research has suggested that distributed leadership practices enhance teacher empowerment, improve instructional practices, and contribute to a culture of continuous improvement in schools (Harris, 2011).

Instructional Leadership

Instructional leadership focuses on the principal's role in improving teaching and learning. Principals who engage in instructional leadership practices provide guidance and support to teachers, promote effective pedagogy, and monitor student progress. Such

leadership practices have been associated with increased student achievement and overall school improvement (Marks & Printy, 2003).

Ethical Leadership

Ethical leadership encompasses principles of integrity, fairness, and ethical decision-making. Principals who exhibit ethical leadership practices create an ethical climate within schools, which contributes to positive student behavior, teacher satisfaction, and overall school culture (Brown & Treviño, 2006).

The Impact of Enhanced Leadership Practices

Student Achievement: Studies have consistently shown a positive correlation between enhanced leadership practices and student achievement. Effective leadership contributes to improved teaching practices, curriculum alignment, and the implementation of evidence-based instructional strategies. Principals who provide clear goals, support professional development, and monitor student progress tend to have a significant impact on student outcomes (Robinson et al., 2008).

Teacher Satisfaction and Retention

Enhanced leadership practices positively influence teacher satisfaction and retention rates. Supportive and empowering leadership styles create a positive work environment, encourage collaboration, and recognize teacher contributions. These practices contribute to increased teacher morale, job satisfaction, and ultimately, teacher retention (Louis et al., 2010).

School Culture and Climate

The impact of leadership practices on school culture and climate is a substantial one. Principals who prioritize the cultivation of open communication, trust, and a shared vision play a pivotal role in establishing a favorable and all-encompassing educational setting (Chachar, Ullah, & Ujjan, 2023; Deal & Peterson, 2009). These proactive practices effectively foster a sense of inclusivity and belonging among students, teachers, and parents, resulting in tangible enhancements in student behavior, engagement, and the overall climate of the school.

Parent and Community Engagement

Enhanced leadership practices also impact parent and community engagement in schools. Principals who establish strong relationships with parents, involve them in decision-making processes, and provide opportunities for community participation create a supportive and collaborative school community (Ullah, Das, & Ghunio, 2022). This engagement positively affects student achievement, school resources, and community support for education (Ullah & Almani, 2022).

This literature review highlights the importance of enhanced leadership practices in secondary schools and their impact on educational excellence. Transformational, distributed, instructional, and ethical leadership styles have been found to significantly contribute to positive student outcomes, teacher satisfaction, and overall school performance. The case study of Ghotki District, Sindh, provides a valuable context for examining the implementation and effectiveness of these leadership practices. Further research and exploration of this topic will continue to shed light on the specific strategies and interventions that can enhance leadership practices and promote educational excellence in secondary schools.

Material and Methods

This study used a mixed-methods research design to examine the impact of enhanced leadership practices on educational excellence in secondary schools in Ghotki District, Sindh. The study involved 180 secondary school teachers, 25 head teachers, and 260 students. Its aim was to understand the influence of effective leadership practices on educational outcomes. Qualitative and quantitative research methods, such as interviews, surveys, and observations, were employed to explore the connections between leadership practices and indicators of academic achievement, and overall school performance. Primary data was collected through interviews, questionnaires, and observations, while secondary data was obtained from documents, reports, and academic literature. The collected data was analyzed using appropriate techniques, such as thematic analysis for interview transcripts, and statistical analysis using SPSS 26 for questionnaire data. Triangulation of data sources was utilized to enhance the validity and reliability of the findings. Finally, the research will provide recommendations for improving leadership practices in secondary schools in Ghotki District to enhance educational excellence, along with practical implications and suggestions for future research.

Validity and Reliability

Validity and reliability are essential in research. Validity ensures accurate measurement of the intended concept, while reliability ensures consistent and dependable results over time and situations. Researchers use strategies like Cronbach's alpha to assess reliability, which measures internal consistency. A significant finding of a high Cronbach's alpha value, specifically 0.858, indicates strong consistency, suggesting that the scale or questionnaire is reliable. By establishing validity and reliability, researchers can trust that their measurements accurately capture the intended construct and yield consistent results.

Table 1
Reliability Statistics of the questionnaires

Cronbach's Alpha	N of Items
.858	48

Result and Discussion

The study participants were presented with statements designed to evaluate the inquiry, and they were requested to employ a 5-point Likert scale to express their degree of agreement or disagreement with each statement.

Table 2
Head Teacher Perception: Leadership Practices and Educational Excellence in Secondary Schools

Statements	N	Mean	Std. D
1:The head teacher promotes a clear vision and mission for the school.	25	4.00	.764
2:The head teacher fosters a positive and inclusive school culture.	25	3.52	1.122
3:The head teacher effectively communicates goals and expectations to staff.	25	3.56	1.044
4:The head teacher provides support and professional development opportunities for teachers.	25	3.40	1.080
5;The head teacher promotes collaboration and teamwork among staff members.	25	3.72	.891

6: Please rate the overall impact of enhanced leadership	25	4.04	.676
practices on educational excellence in your school.	23	4.04	.070

The above table presents the results of a comprehensive survey conducted to assess various aspects of leadership practices within a school. The study enlisted 25 participants who rated each item on a 5-point Likert scale. In order to obtain valuable insights into the perceptions of the participants, descriptive statistics, including mean scores and standard deviations, were computed for each item.

The results show that the head teacher is perceived to effectively communicate the school's vision and mission, with a mean score of (mean= 4.00, SD=0.764). However, there is a moderate perception of their efforts in fostering a positive and inclusive school culture (mean=3.52, SD=1.122) and effectively communicating goals and expectations to staff (mean=3.56, SD=1.044). The provision of support and professional development opportunities for teachers received a moderate perception (mean=3.40, SD=1.080), and there was a moderate level of effectiveness in promoting collaboration and teamwork among staff (mean=3.72, SD=0.891). Overall, respondents believe that improved leadership practices have a positive impact on educational excellence, with a mean score of (mean=4.04, SD=0.676). These findings offer valuable insights into the perceptions of the respondents and provide an average rating and the extent of variability in their ratings.

Table 3
Teachers' Perception of Leadership Practices' Impact on Educational Excellence in Secondary Schools

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Statements	N	Mean	Std. D			
1:The school leadership provides clear guidance and support for teaching and learning.	180	3.94	.916			
2:The school leadership promotes a positive and conducive learning environment for students	180	3.52	1.179			
3:The school leadership encourages professional growth and development among teachers.	180	3.55	1.115			
4:The school leadership effectively communicates goals and expectations to teachers.	180	3.31	1.197			
5:The school leadership values and incorporates teacher input in decision-making processes.	180	3.68	1.050			
6: Please rate the overall influence of enhanced leadership practices on educational excellence in your school.	180	3.54	1.193			

The descriptive statistics indicate participants' perceptions of different aspects of school leadership and their impact on educational excellence. The mean ratings highlight the average opinions, while the standard deviations show the variability of responses. Overall, the school leadership received high ratings for providing clear guidance and support (mean=3.94, SD=0.916) and valuing teacher input (mean=3.68, SD=1.050). Participants also recognized efforts to encourage professional growth (mean=3.55, SD=1.115). However, there is room for improvement in effectively communicating goals and expectations (mean=3.31, SD=1.197) and the overall influence of enhanced leadership practices (mean=3.54, SD=1.193).

These findings suggest the need for targeted strategies to enhance communication and maximize the impact of leadership practices on educational excellence.

Table 4
Students' Perception on Enhanced Leadership Practices and Educational Excellence in School

Statements	N	Mean	Std. D
1:The school leadership encourages student engagement and participation in learning activities.	260	3.87	.984
2:The school leadership provides a safe and supportive learning environment for students.	260	3.49	1.272
3:The school leadership promotes a culture of respect and inclusivity among students.	260	3.58	1.127
4:The school leadership encourages students to take on leadership roles and responsibilities.	260	3.34	1.277
5:The school leadership supports students' overall academic and personal development.	260	3.66	1.084
6:Please rate the overall influence of enhanced leadership practices on your educational experience in the school.	260	3.55	1.173

The table presents descriptive statistics on various aspects of school leadership and their impact on students' educational experience. Respondents rated different aspects of school leadership, including student engagement, a safe learning environment, respect and inclusivity, encouraging leadership roles, overall support, and the impact of enhanced leadership practices. On average, the respondents perceived a high level of encouragement for student engagement (mean=3.87, SD=0.984). The provision of a safe and supportive learning environment received a moderate level of support (mean=3.49, SD=1.272) with higher variability in responses. The promotion of respect and inclusivity was also rated moderately (mean=3.58, SD=1.127). Regarding encouraging leadership roles, the perception was moderate (mean=3.34, SD=1.277). School leadership's support for overall academic and personal development was also seen as moderate (mean=3.66, SD=1.084). The overall impact of enhanced leadership practices was perceived moderately (mean=3.55, SD=1.173), with significant variability in responses.

These statistics provide an overview of respondents' perceptions on various aspects of school leadership, shedding light on levels of encouragement, support, inclusivity, and the impact of enhanced leadership practices on students' educational experiences.

Table 5
Head Teachers' Questionnaires on Effective School Leadership Factors and Strategies

4.20 3.92	
3.92	Ω12
	.012
3.72	.980
3.80	.913
4.00	.707
3.88	.881
3.48	1.122
3.64	.995
3.36	1.075
	3.72 3.80 4.00 3.88 3.48 3.64

10:Promoting collaboration and teamwork among staff members. 25 3.48 .963

The table displays descriptive statistics concerning different dimensions of effective school leadership. Each dimension is characterized by the sample size (N), mean rating, and standard deviation (SD). The aspect of clear vision and mission is highly regarded, with a mean rating of (mean=4.20, SD=0.645). Instructional leadership is perceived moderately positively, as indicated by a mean rating of (mean=3.92, SD=0.812). Fostering a positive and inclusive school culture receives a moderately favorable perception, with a mean rating of (mean=3.72, SD=0.980). Effective communication is moderately effective in conveying goals and expectations, with a mean rating of (mean=3.80, SD=0.913). Support and professional development opportunities for teachers are moderately positively perceived, with a mean rating of (mean=4.00, SD=0.707). Collaborative decision-making involving teachers and staff is moderately effective, as indicated by a mean rating of (mean=3.88, SD=0.881). Creating a culture of high expectations for both teachers and students has a moderate perception, with a mean rating of (mean=3.48, SD=1.122). Continuous professional development opportunities for teachers receive a moderately positive perception, with a mean rating of (mean=3.64, SD=0.995). Lastly, establishing effective systems for monitoring and evaluating student progress has a moderate level of perceived effectiveness, with a mean rating of (mean=3.36, SD=1.075). These descriptive statistics provide insights into the perceived effectiveness of different aspects of school leadership. The mean scores reflect the average ratings given by respondents, while the standard deviations indicate the spread or variability of the ratings around the mean.

Table 6
Teacher Questionnaires: Identifying Key Factors and Strategies of Effective School
Leadership

Statements	N	Mean	Std. D
1:Effective school leaders provide clear guidance and support for teaching and learning.	180	3.85	.900
2:Effective school leaders create a positive and conducive learning environment for students.	180	3.46	1.155
3:Effective school leaders value and incorporate teacher input in decision-making processes.	180	3.47	1.101
4:Effective school leaders promote a culture of continuous professional growth and development among teachers.	180	3.32	1.136
5:Effective school leaders effectively communicate goals and expectations to teachers.	180	3.58	1.035
6:Providing timely and constructive feedback to teachers.	180	3.46	1.100
7:Creating opportunities for collaborative professional learning among teachers.	180	3.41	1.040
8:Supporting teachers in implementing innovative teaching methods and strategies.	180	3.74	.977
9:Encouraging a culture of continuous improvement and reflection among teachers.	180	3.49	1.101
10:Establishing clear expectations for student behavior and discipline.	180	3.63	1.047

Effective school leaders play a crucial role in providing guidance and support for teaching and learning (mean=3.85, SD=0.900). They are perceived as effective in creating a positive learning environment (mean=3.46, SD=1.155) and valuing teacher input in decision-making (mean=3.47, SD=1.101). However, there is room for improvement in promoting professional growth among teachers (mean=3.32, SD=1.136). Communication of goals and expectations is seen as a strength (mean=3.58, SD=1.035), while providing timely

and constructive feedback shows some variation in perceptions (mean=3.46, SD=1.100). Creating opportunities for collaborative learning is recognized as important (mean=3.41, SD=1.040). School leaders are perceived as supportive of innovative teaching methods (mean=3.74, SD=0.977) and encouraging a culture of improvement and reflection (mean=3.49, SD=1.101). They are also successful in establishing clear expectations for behavior and discipline (mean=3.63, SD=1.047). These findings provide valuable insights into effective school leadership, indicating areas of strength and opportunities for growth. Understanding these perceptions can inform strategies to enhance leadership practices and meet the needs of teachers and students effectively.

Table 7
Student Questionnaires: Identifying Key Factors and Strategies of Effective School
Leadership

Statements	N	Mean	Std.
1:Effective school leaders create a positive and inclusive learning environment.	260	3.65	1.088
2:Effective school leaders support and encourage student engagement in learning activities.	260	3.30	1.241
3:Effective school leaders promote a culture of respect and inclusivity among students.	260	3.72	1.048
4:Effective school leaders provide opportunities for student leadership and involvement in decision-making processes.	260	3.39	1.273
5:Effective school leaders ensure that students receive the necessary support and guidance for their academic and personal development.	260	3.77	1.063
6:Encouraging a growth mindset and fostering a love for learning.	260	3.72	1.122
7:Providing access to quality resources and learning materials.	260	3.42	1.358
8:Supporting a safe and inclusive school environment that promotes positive interactions among students.	260	3.72	1.105
9:Encouraging active student participation and collaboration in classroom activities.	260	3.44	1.243
10:Recognizing and celebrating student achievements and efforts.	260	3.63	1.143

Effective school leaders play a pivotal role in establishing a positive and inclusive learning environment (mean=3.65, SD=1.088). Respondents generally perceive school leaders as successful in fostering an environment that values and includes all students. However, there is room for improvement in promoting student engagement (mean=3.30, SD=1.241) and providing opportunities for student leadership (mean=3.39, SD=1.273). School leaders are recognized for cultivating a culture of respect and inclusivity (mean=3.72, SD=1.048). Ensuring comprehensive support for academic and personal development is another area of strength (mean=3.77, SD=1.063). Efforts to encourage a growth mindset and foster a love for learning are appreciated (mean=3.72, SD=1.122). However, providing access to quality resources and learning materials needs improvement (mean=3.42, SD=1.358). School leaders are perceived as successful in creating a safe and inclusive school environment (mean=3.72, SD=1.105), although active student participation and collaboration require further development (mean=3.44, SD=1.243). Recognizing and celebrating student achievements is valued (mean=3.63, SD=1.143).

These findings offer valuable insights into respondents' perceptions of effective school leadership. The average ratings provide an overall understanding of perceived effectiveness, while the standard deviations indicate variations in opinions. Utilizing these

insights can inform strategies to enhance school leadership practices and create a positive, inclusive, and engaging learning environment for all students.

Table 8
Correlation analysis of Head Teachers, Teachers, and Students' perceptions of enhanced leadership practices and educational excellence performance.

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		Head teachers Perception	Teacher Perception	Students Perception	Enhanced leadership practices contribute to excellence performance
Head teachers	Pearson Correlation	1	1.000**	1.000**	.797**
Perception	Sig. (2-tailed)		.000	.000	.000
	N	25	25	25	25
Teacher	Pearson Correlation	1.000**	1	1.000**	.797**
Perception	Sig. (2-tailed)	.000		.000	.000
	N	25	180	180	25
Students	Pearson Correlation	1.000**	1.000**	1	.797**
Perception	Sig. (2-tailed)	.000	.000		.000
	N	25	180	260	25
Enhanced leadership	Pearson Correlation	.797**	.797**	.797**	1
practices contribute to	Sig. (2-tailed)	.000	.000	.000	
excellent performance	N N	25	25	25	25

^{**.} Correlation is significant at the 0.01 level (2-tailed).

The provided paragraph presents an analysis of correlation coefficients derived from a Pearson correlation analysis. The analysis focuses on the variables of head teachers' perceptions, teacher perceptions, students' perceptions, enhanced leadership practices, and excellent school performance. The correlation coefficients quantify the strength and direction of the relationships between these variables, with values ranging from -1 to +1. A value of 1 indicates a perfect positive correlation, while a value of -1 indicates a perfect negative correlation. Conversely, a value of 0 denotes the absence of a linear relationship.

The above table 8 highlights the key interpretations derived from the correlation coefficients. Firstly, it emphasizes a highly significant positive correlation (r = 1.000**) between head teachers' perceptions and teacher perceptions, indicating a substantial similarity in their perspectives. Similarly, a highly significant positive correlation (r = 1.000**) is observed between head teachers' perceptions and students' perceptions, indicating a notable alignment between their perspectives. Additionally, a highly significant positive correlation (r = 1.000**) is noted between teacher perceptions and students' perceptions, suggesting a substantial concurrence between these two groups' perspectives. Finally, a strong positive correlation (r = .797**) is found between enhanced leadership practices and excellent school performance, indicating that schools with improved leadership practices tend to achieve superior performance.

Regression Analysis

In this study, regression analysis was employed to examine the impact of the independent variable, "Enhanced Leadership Practices," on the dependent variable, "Excellence in Educational Performance within the School."

Table 9
Coefficients

			000111010110			
Model		Unstandardized Coefficients		Standardized		
				Coefficients	t	Sig.
		В	Std. Error	Beta	_	
	(Constant)	1.408	.425		3.315	.003
1	Enhance Leadership Practices	.710	.112	.797	6.318	.000

a. Dependent Variable: Excellence educational performance in the school

The regression analysis coefficients offer valuable insights into the relationship between enhancing leadership practices and excellence in educational performance. The constant coefficient (B = 1.408) represents the baseline level of educational excellence when all independent variables are at zero. This implies a minimum standard of performance independent of leadership practices. The coefficient for enhancing leadership practices (B = 0.710) indicates the estimated change in educational performance for each unit increase in leadership practices. A larger coefficient value signifies a stronger positive association. The standardized coefficient (Beta = 0.797) measures the relative importance of enhancing leadership practices, accounting for variable scales. It suggests a statistically significant positive impact on educational performance. Additionally, the t-value (t = 6.318) and significance level (Sig. = 0.000) confirm the statistical significance of the coefficient. Collectively, these findings highlight the substantial contribution of enhancing leadership practices to achieving excellence in educational performance within the school perspective.

Conclusion

In conclusion, the survey data highlights strengths and areas for improvement in school leadership practices. The head teacher effectively communicates the school's vision, provides guidance and support, and values teacher input. However, there is a need to improve goal communication and enhance the overall impact of leadership on educational outcomes. School leadership encourages student engagement, fosters inclusivity, supports academic and personal development, and establishes clear behavior expectations. However, there is a need to further promote student engagement, offer student leadership opportunities, and ensure access to quality learning resources. Correlation and regression analyses confirm a strong relationship between improved leadership practices and educational excellence. The agreement among head teachers, teachers, and students indicates a cohesive understanding that positively influences the school environment and outcomes. The regression analysis further affirms the positive impact of leadership practices on educational performance. To enhance leadership practices, schools in the Ghotki District, Sindh, should prioritize professional development for leaders, foster stakeholder collaboration, and implement effective leadership strategies. These measures will cultivate a positive school environment and drive educational excellence by positively impacting student outcomes.

Recommendations

Based on the findings of the study and the analysis conducted, several recommendations can be made to improve school leadership practices and drive educational excellence. The following recommendations are supported by the survey data, correlation and regression analyses, and the agreement among head teachers, teachers, and students:

- Professional Development for School Leaders: Prioritize professional development programs for school leaders in the Ghotki District, Sindh. Focus on enhancing leadership skills, effective communication, goal setting, and data-driven decision-making.
- Collaboration among Stakeholders: Encourage regular communication and collaboration among head teachers, teachers, students, and parents. Create platforms for sharing ideas and improving school practices.
- Implementation of Evidence-based Leadership Strategies: Adopt proven leadership strategies such as distributed leadership, instructional leadership, and shared decisionmaking to create a conducive learning environment.
- Promotion of Student Engagement: Provide more opportunities for student involvement in decision-making, extracurricular activities, and community engagement to enhance their ownership and academic performance.
- Ensuring Access to Quality Learning Resources: Invest in relevant and up-to-date educational materials, including textbooks and digital resources. Explore partnerships with libraries and educational institutions to expand access to learning resources.
- Implementing these recommendations will foster a positive school environment and drive educational excellence in the District Ghotki, Sindh.

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